

APPENDIX 1 – ADMINISTRATION BUDGET MODEL

	2018-19 £000	2019-20 £000	2020-21 £000
Budget Surplus/Gap as per budget pack	2,949	(4,169)	(10,879)
Policy Options agreed in full (see Appendix 2C)	945	1,850	2,814
Policy Options agreed in part (see Appendix 2B)	343	589	911
HSCP - remove reduction to payment proposed in budget pack	(725)	(1,450)	(2,175)
HSCP – provide additional funding allocation	(844)	(844)	(844)
One Council approach to Property (over 2 years)	(260)		
Additional Loan Charges to fund £2.8m capital from 2019-20		(100)	(200)
Surplus in 2018-19 towards capital plan shortfall	(2,408)		
Updated Budget Surplus/Gap - Cumulative	0	(4,124)	(10,373)
Updated Budget Surplus/Gap - Year on Year	0	(4,124)	(6,249)

APPENDIX 2A - POLICY SAVINGS OPTIONS NOT TAKEN AS PART OF 2018/19 BUDGET

Template Reference	Proposed Savings						Additional commitments/comment for clarity
	2018-19 £000	Posts lost (FTE)	2019-20 £000	Posts lost (FTE)	2020-21 £000	Posts lost (FTE)	
TB03-3 Environmental Health Re-design	0	0	0	0	0	0	
TB16-3 Road Safety Unit	0	0	0	0	0	0	Road Safety Unit to prioritise, as part of their work plan, measures to make travel to school safer/more child friendly and to reduce congestion at school gates
TB20-1 Central Education Team	0	0	0	0	0	0	Saving not taken. Education Service to consider central support requirements in light of changing educational landscape in Scotland, with report to Community Services Committee by Dec 2018.

APPENDIX 2B - POLICY SAVINGS OPTIONS PART-TAKEN AS PART OF 2018/19 BUDGET

Ref	Proposed Savings						Additional commitments/comment for clarity
	2018-19 £000	Posts lost (FTE)	2019-20 £000	Posts lost (FTE)	2020-21 £000	Posts lost (FTE)	
TB04-4 Advice Services remodelling	0.0	0.0	57.1	1.0	105.1	2.0	No saving in 18/19. Outcome of review to come to P&R Committee in May 2018, delegate to P&R the decision on the future of advice support to local people that meets budget savings for 19/20 and 20/21; including consideration of credit union services.
TB08 Parking charges	180.0	-1.0	345.0	-3.0	527.0	-3.0	Oban on-street and off-street changes implemented as per Area Committee decision of 13th December 2017. Helensburgh decisions deferred until after completion of current TRO processes and waterfront parking strategy complete.
TB09 Public Conveniences	10.0	0.0	24.0	0.0	24.0	0.0	No toilets closed. Progress sustainable models including turnstiles and franchising; establish simpler asset transfer process; progress update to EDI Committee by end 2018.
TB13c (incorporating TB12c) Combine Roads and Amenity Services teams	82.0	2.0	82.0	2.0	164.0	4.0	Take restructuring savings (4 posts); provide additional customer care and engagement resources through provision of 2 customer liaison officers for 2-year fixed term. No savings applied to service provision. Further reports to EDI Committee on future policy approach to ensure visible improvements and equity are delivered
TB19 Transport redesign and cost reduction	71.0	1.0	81.0	1.0	91.0	1.0	Accept management review and procurement savings only; community transport grants saving not taken at this time.
TOTAL SAVINGS	343.0	2.0	589.1	1.0	911.1	4.0	

APPENDIX 2C - POLICY SAVINGS OPTIONS TAKEN AS PART OF 2018/19 BUDGET

Ref	Proposed Savings					
	2018-19 £000	Posts lost (FTE)	2019-20 £000	Posts lost (FTE)	2020-21 £000	Posts lost (FTE)
TB01 Review central support to D&I Services	112.5	4.0	150.0	4.0	150.0	4.0
TB03-1 Raise environmental/animal health fees to match other councils	140.0	0.0	140.0	0.0	140.0	0.0
TB04-2 Trading Standards re-design	27.5	0.6	80.1	1.6	80.1	1.6
TB06-1 Charging for non-statutory planning pre-application services	55.0	0.0	60.0	0.0	65.0	0.0
TB06-2 Planning applications displayed online and not in post offices	5.0	0.0	5.0	0.0	5.0	0.0
TB06-4 Reduce planning team leadership posts	0.0	0.0	52.0	1.0	52.0	1.0
TB06-5 Planning technician team reduction	35.0	1.0	88.0	2.0	88.0	2.0
TB06-9 3% increase in charges for street names/numbering	13.0	0.0	21.6	0.0	31.6	0.0
TB07 Create one main depot in key areas to reduce costs	16.5	0.0	115.5	0.0	172.5	0.0
TB10 Ferry service management and cost recovery	55.0	-1.0	85.0	-1.0	110.0	-1.0
TB11 Commercial approach to piers and harbours charging	284.0	0.0	404.0	0.0	524.0	0.0
TB12a Provision of enhanced funeral and burial services	-10.0	-1.0	35.0	-1.0	50.0	-1.0
TB12b Review charges for stadiums to enable improvement work	10.0	0.0	20.0	0.0	30.0	0.0
TB13b Roads & Amenity Services charging (non-statutory services)	10.0	0.0	50.0	0.0	150.0	0.0
TB14 Waste services - increase commercial income; reduce costs of collection and disposal	-130.0	0.0	13.0	0.0	286.0	1.0
TB15 Review existing air service contracts and pursue more commercial opportunities	80.0	-1.0	160.0	-1.0	298.0	-1.0
TB16-10 Redesign Economic Development Service to focus on higher impact activities	0.0	0.0	57.0	1.0	218.0	4.0
TB16-12 Remove direct funding for Visit Scotland following their shift in delivery model	91.0	0.0	91.0	0.0	91.0	0.0
TB16-14 Remove renewable energy budget	30.0	0.0	30.0	0.0	30.0	0.0
TB16-19 Stop membership of CPMR (Conference of Peripheral Maritime Regions)	10.0	0.0	10.0	0.0	10.0	0.0
TB17 Identify opportunities for office rationalisation and raising income	27.5	0.0	71.5	0.0	121.5	0.0
TB21 Cross-departmental review and restructure of design and project management teams	36.0	1.0	36.0	1.0	36.0	1.0
TB23 Adjust janitorial staffing deployment following roll reductions in 8 schools	47.0	2.0	75.0	2.0	75.0	2.0
TOTAL SAVINGS	945.0	5.6	1,849.7	9.6	2,813.7	13.6